

Dutch mother tongue English business level French business level Germanbusiness level

# Personal details

Date of birth 13-07-1963 Nationality Dutch

#### **Profile**

Pragmatic consultant/interim manager with broad experience in operational logistical processes with strong analytical skills, able of structuring processes.

#### **Function**

Self-employed logistics professional, acting as consultant or interim manager.

#### Competences

Process optimisation, setting up structure in a sustaining way, defining strategic goals and transferring them into daily operation.

#### **Industries**

Frits worked for ABB, Albemarle, Amplifon, Anki, Bio-Connection, Breda Transport, Campina, Denka, DHL Solutions, Docmorris, Flextronics Logistics, Geodis Vitesse Logistics, Grohe AG, Hamm AG (Wirtgen Gruppe, John Deere), Heineken, Howden Thomassen Compressors, ID Logistics, Kwik-Fit, Meilink Groep, MSD, Muelink & Grol (M&G), Nähr-Engel, Neways, Onkenhout Groep, Rensa, Rio Tinto/Alcan, Sandoz, Selko, SPX, Stute Logistics, Veldhuis Media, Vincent van Goghinstituut, Vodafone, Wedeo.

#### **Sectors**

Frits successfully closed projects in automotive, chemicals, (consumer) electronics, dairy, food and beverages, health services, heavy industries, machinery, ministry, pharmacy, printing and graphics, retail, road transport, sanitary, social employment facility, telecom, third party logistic providers, transport.

# Overview of managed projects

07/2019 - 12/2019

**Director Logistics Tasks:** 

 Responsible for logistics and warehousing within greatest internet-pharmacy of Germany, GDP warehouse with ± 450 logistics operators and 30 000 m<sup>2</sup> warehousing.

#### Results:

• Structured and documented processes (PDCA), inbound capacity increased from app. 80 000 pcs/day to app. 200 000 pcs/day.

11/2018 - 06/2019

Logistics project manager Refurbishment cold store. <u>Tasks:</u>

 Planning and realisation of logistical tasks for refurbishment of cold store with 10 000 pallet places

#### Results:

 On time delivery of project goals (moving of processes (GDP) and stored (semi)-finished products to external logistic service provider).

03/2018 - 10/2018

Consultant Internal Logistics Tasks:

- Optimisation of shop floor processes
- Development and realisation of efficient logistic processes (warehousing and production lines)

#### Results:

- Standardised and documented processes
- Increase of internal delivery reliability

10/2017 - 03/2018

Nähr-Engel GmbH, Goch (D) Manager Warehouse and Shipping

#### Responsibilities:

- Optimisation of warehouse processes, incl. internal transport
   Production Warehouse
- Responsible for Shipping (Worldwide, 55% Export).

#### Results:

Standardised and simplified processes, increased overview.

12/2016 - 08/2017

Neways Cable & Wire Solutions B.V., Echt (NL) Business Planner

#### Responsibilities:

- Optimising production planning (sites Echt (NL) and Nová Dubnica (SK))
- Improve availability of components, realising supplier management and purchasing strategy.

#### Results:

Significant improvement of order fulfilment.

11/2015 - 06/2016

M&G Group, Groningen, Assen (NL)

Project Director Transition Project, Assen, Didam, Groningen (NL).

#### Responsibilities:

- Overall project responsibility for the Transition project, transferring production activities (flue gas systems) from Didam to existing sites in Assen/Groningen, including relocation of production lines (± 28 lines), training of employees, integration of production planning systems and IT systems, preparation of construction and technical installations and release by main customers.
- Budget control.

#### Results:

Project delivered within time and budget.

10/2015 - 10/2015

Anki, San Francisco (USA), high-tech toys. Logistics Manager Rework a.i., stationed in Düren (D), Maastricht, Venray (NL).

#### Responsibilities:

- Organising rework activities (necessary because of damaged material due to transport), coordinating material flows to and from contract manufacturers. "Getting the work done."
- Coordinating warehouse activities at logistic service provider.
- Coordinating shipping and transport at logistic service provider.

#### Results:

 Within 4 weeks project was in control and customer deliveries took place as planned.

07/2015 - 08/2015

Stute Logistics (AG + Co) KG, Bremen (D). Site manager Neuwied, Edenkoben, Lichtenstein (D).

## Responsibilities:

- Safety.
- Customer satisfaction.
- Productivity.

### Results:

02/2010 - 04/2010

- Daily toolbox-meeting organised.
- Report on safety and productivity introduced.
- Main customer ArcelorMittal has expressed great satisfaction and

	<ul> <li>Main customer ArcelorMittal has expressed great satisfaction and has requested extended intervention.</li> </ul>
03/2015 – 05/2015	SPX Hankison, Moers (D), production of industrial equipment.  Consultant optimisation production planning.
10/2014 – 01/2015	ID Logistics, Tilburg (NL).  Member of the implementation team for a new customer.
06/2014 – 01/2015	Meilink Industriële Verpakkingen, Borculo (NL), industrial packaging. Manager Process optimisation.
04/2014 – 06/2014	Vistaprint, Venlo (NL), Winterthur (Ch). Strategic Supply Chain Optimisation and Consulting.
02/2014 - 03/2014	Albemarle B.V., Amsterdam (NL), production of chemicals. Logistics consultant for dangerous goods warehouse.
07/2013 – 11/2013	Sandoz, Barleben (D), Kundl (A), pharmaceuticals.  Management consultant.
03/2012 – 07/2013	Ministry of Justice, Assen, Gouda, Nieuwegein (NL). Logistics expert in project team.
11/2011 – 05/2012	Heineken/Paulaner, Zoeterwoude (NL), München (D). Logistics consultant and logistics project manager
07/2011 - 02/2012	Kwikfit, Etten Leur (NL), car parts and service centres Logistic consultant and warehouse manager a.i
04/2011 – 07/2011	Flextronics Logistics, Venray (NL), logistic services for electronics. Business consultant in an implementation team for a Transport Management System (Red Prairie) for a new client. Intermediary between business processes and IT-parameterisation.
02/2010 – 04/2011	Howden Thomassen Compressors, Rheden (NL), oil and gas. Implementation of lean production methods in packaging department.

Wedeo. Doetinchem (NL), social employment facility.

Logistic consultant introducing a new production planning concept.

01/2009 – 06/2010	Beter Horen/Amplifon, Doesburg (NL), retail (over 200 shops). Logistic manager, improving central warehouse, web shop logistics and facility manager.
01/2008 – 09/2008	ABB, Ede (NL), electrical components. Warehouse manager, SAP WMS.
06/2007 – 12/2007	Aluchemie/Rio Tinto, Rotterdam Botlek (NL), heavy industry. Logistic manager, increasing delivery performance.
01/2006 – 04/2007	Grohe, Hemer, Lahr, Porta Westfalica (D), global market leader in sanitary fittings for kitchen and bathrooms.  Project leader Supply Chain Optimisation, Purchasing (implementing suppliers portal), SAP (MM).
06/2005 – 12/2005	Meilink Industriële Verpakkingen, Borculo (NL), market leader in industrial packaging. Project manager Implementation KPI's (registration, calculation and reporting).
01/2005 – 05/2004	DHL, Nivelles (B), logistic service provider.  Project manager replacement of WMS (Warehouse Management System).
03/2004 - 08.2004	Flextronics Logistics, Venray (NL), logistic services for electronics. Project leader selection of software for time registration.
02/2004 – 04/2004	Breda Transport, Dover (GB), road transport. Interim transport planning manager, development and implementation of new planning concept, leading to reduction of 'empty mileage', reduction of transit times respecting driving times regulation.
02/2004 – 05/2004	Veldhuis Media, Raalte (NL), publishing and printing company.  Consultancy for standardising components, simplifying production planning and reducing stock value.
05/2003 – 10/2003	Vitesse Logistics, Venlo (NL), logistics service provider (with value added services).  Project leader for design and implementation of new supply chain planning cycle. SAP (PP).
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# Classes Several

2005 – 2017	Several classes in the field of safety (BHV, forklift truck, reach truck, EPT,
	VCA-vol (Safety for Operational Supervisors SCC), safety in hoisting,
	Inspector internal transport, Inspector racking and storage systems.
2000 – 2017	Several classes in transport and distribution (Transport Manager
	Certificate, H.G.V. (truck and coach), ADR (Storage and Road transport of
	dangerous goods), Code 95).
2016	Masterclass Finance & Accounting, Nyenrode Business Universiteit.
2016 – 2017	Collegereeks Logistiek Management, Logistiek academy/Nyenrode
	Rusiness Universiteit

Business Universiteit

05/2013 – 07/2013 05/2009 - 06/2009

03/2005 - 06/2005 1998 - 2000

Prince 2 Practitioner.

Lean, Six Sigma Green Belt.

Prince 2 Foundation.

Several management trainings: purchasing, maintenance, change management, (supply chain) software implementation.

# Education

#### Universities

08/1988 - 06/1990Eindhoven University of Technology (NL).

Post-graduate 'Design of logistic management systems'.

Various subjects concerning quantitative methods (simulation and optimisation by modelling), production technology, management information systems, economics and marketing, organisational and

behavioural sciences.

Certificate: 21-06-1990.

08/1981 - 01/1988Agricultural University Wageningen (NL).

Agricultural Engineering.

Subjects: Logistics; Ergonomics and Operations Research.

Certificate: 25-01-1988.

Grand school

09/1974 - 07/1981European School Brussels (B)

European baccalaureate diploma: 08-07-1981.

#### **IT-Systems**

- ERP-systems. SAP (PP, MM, WM), JDE, Baan.
- .WMS-systems.
- (Project-) planning systems.
- MS-Office.

#### International experience

Several projects in NL, A, B, CH, D, F, L, UK.